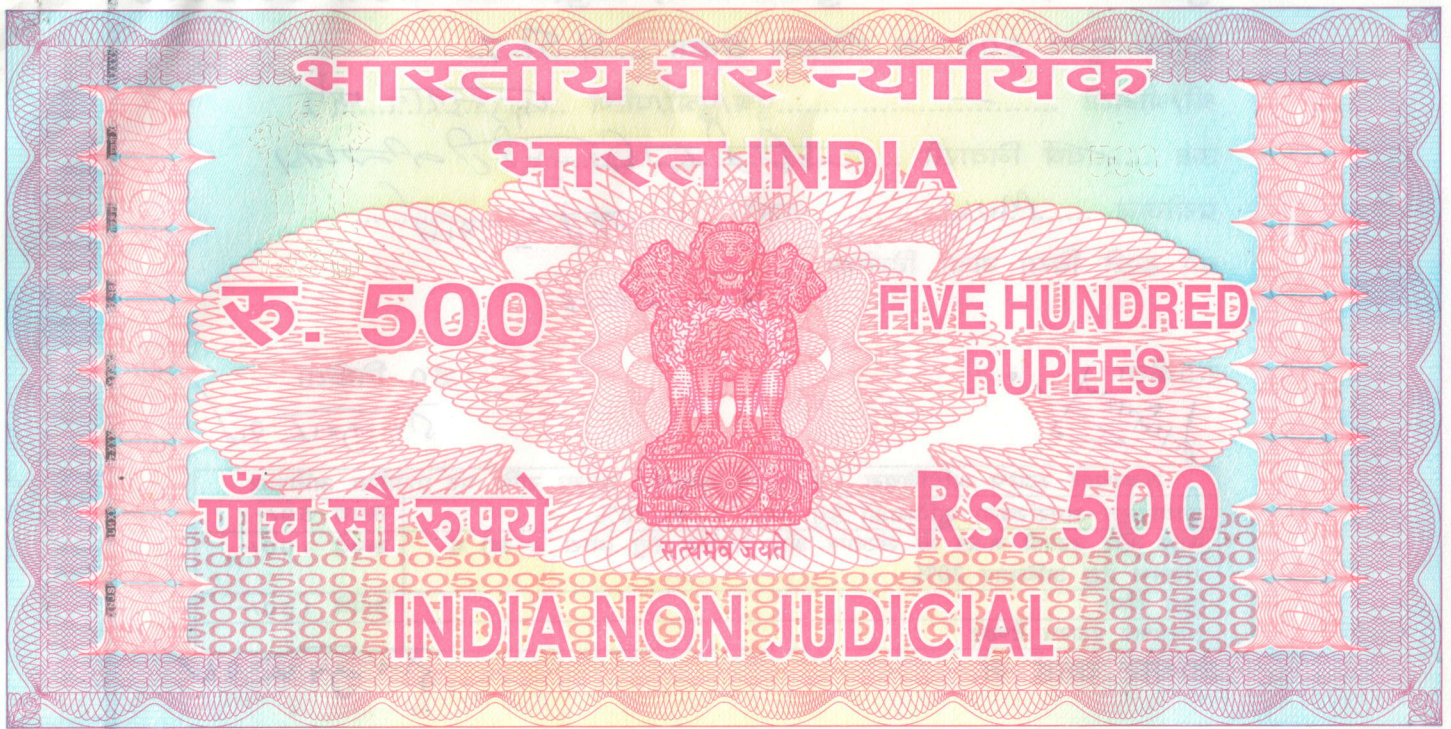




राजस्थान RAJASTHAN

X 667910

MEMORANDUM OF UNDERSTANDING (MoU)

This **Non-Financial** Memorandum Of Understanding is made, on the 20th day of February, 2026 at Jaipur Rajasthan;

Among

IIHMR University, Jaipur

And

Foundation for Ecological Security (FES)

IIHMR University, having its registered office at 1, Prabhu Dayal Marg, Sanganer Airport, Jaipur, Rajasthan 302029, represented by Dr. P. R. Sodani, President hereinafter referred to as the **"First Party"**, which term unless repugnant to the context there of shall mean and include its legal heirs, successors, nominees and permitted assigns, etc.).

AND

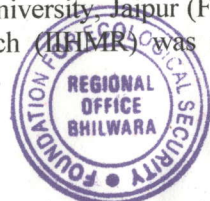
Foundation for Ecological Security (FES), registered under Societies Registration Act XXI 1860 (Registration No. 38716) and having its registered office at FES, IDA House, R. K. Puram, New Delhi-110022 and Coordination Office at FES, Jahangirpura, PO-Gopalpura, Hadgurd Dist -Anand Gujarat 388370 represented by Mr. Subrata Singh, Executive Director (hereinafter referred to as the **"Second Party"**, which term unless repugnant to the context thereof shall mean and include its successors and permitted assigns).

Whereas the **IIHMR University** and **FES** shall be individually referred to as "Party" and collectively as "Parties".

1. Background of both the parties

About Indian Institute of Health and IIHMR University, Jaipur

The genesis of the IIHMR University, Jaipur (First Party) dates to October 5, 1984, when the Indian Institute of Health Management Research (IIHMR) was established. The IIHMR University has been established and



मुद्रांक विक्रेता : जय कुमार शर्मा, अनुज्ञा पत्र संख्या 20/2015

मुद्रांक मूल्य 500/-रु रजिस्टर संख्या 4527

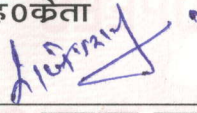
श्री/श्रीमती पुत्र/पुत्री/पत्नि कर्तव्यवान का

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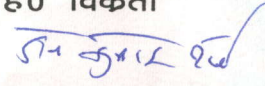
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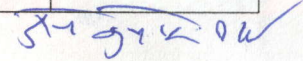


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राजस्थान स्टाम्प अधिनियम 1998 के अन्तर्गत स्टाम्प राशि पर प्रभारित अधिभार	
आधारभूत अवसंरचना सुविधाओ हेतु (धारा 3-क) 10%	रुपय 50/-
गाय और उसकी नस्ल के संरक्षण और संवर्धन हेतु (धारा 3-ख) व संरक्षण हेतु अधिभार 20%	रुपये 100/-
कुल योग	रुपये 150/-
हस्ताक्षर स्टाम्प वेण्डर	

आधार कार्ड नं.



incorporated as a postgraduate research University by the Government of Rajasthan vide the IIHMR University, Jaipur Act, 2014 (Act No. 3, of 2014). IIHMR University is UGC recognized, NAAC accredited. IIHMR University is dedicated to the improvement in standards of health through better management of health care and related programs. It seeks to accomplish this through management research, education, training, consultation, and networking in a national and global perspective. IIHMR University offers MBA (Hospital and Health Management), MBA (Pharmaceutical Management), MBA (Development Management), MBA (Healthcare Analytics) Master of Public Health (Offered by Johns Hopkins Bloomberg School of Public Health, Baltimore, MD, USA in cooperation with IIHMR University, Jaipur, India), Master of public Health (Implementation Science) program under the WHO-TDR postgraduate training scheme., Executive Education Programs, Online Certificate Courses and PhD programs. IIHMR University has strong collaboration with Johns Hopkins University, USA; University of Manchester, UK; University of Montreal, Canada; Management and Science University (MSU) Malaysia, MENDEL University, Brno, Czech; Duquesne University, Pennsylvania, USA; Curtin University Malaysia, Bandung Islamic University, Indonesia and Rajasthan University of Health Sciences for academic advancement, student exchange, faculty exchange, and joint research programs.

About Foundation for Ecological Security (FES)

As 'ecological security' is the foundation of sustainable and equitable development, the **Foundation for Ecological Security (FES)** (Second Party) is committed to strengthening, reviving, or restoring, where necessary, the process of ecological succession and the conservation of land, forest and water resources in the country.

FES works towards the ecological restoration and conservation of land and water resources in the uplands and other eco-fragile, degraded and marginalised zones of the country, and to this end, to set in place the processes of coordinated human effort and governance, and provide relief to the poor, in particular. The core model is built on three interconnected elements, to link the people to Commons, to understand and respect the inter-relationships of various life forms and natural systems.

FES Ensures the ecological integrity of all efforts by working, as far as possible, with entire landscapes and with all the interrelated communities within it, through a range of arrangements on their land and aquatic resources, whether Commons, Public, or Private.

FES Undertakes and sponsors studies and research related to the understanding of ecological processes, the biology and ecology of endemic and endangered species and the various aspects of the political-economy of the associated human communities.

2. Rationale of the MoU

Rajasthan has the largest geography in the country and the social, ecological and economic development of the state is intrinsically linked to the conservation and restoration of natural resources that serve as critical habitats for wildlife and serves as a lifeline for millions of rural communities.

Recognizing the need to sustainably manage natural resources and commons and to restore and strengthen ecosystems in the state, we propose a **non-financial partnership** between IIHMR University, Jaipur and Foundation for Ecological Security (FES) to work with academic institutions, government agencies, non-governmental organizations (NGOs), and local communities to promote shared learning and action-oriented activities.

In order to achieve the above, IIHMR University, Jaipur and FES would jointly work towards the following objectives:

- To co-create a collaborative framework involving local communities, government agencies, and academic institutions for long-term ecological stewardship for securing and restoration of commons (land and water) for supporting climate resilient livelihoods.
- To undertake collaborative study, research and assessment of ecological health and ecosystem services in some significant locations in the state.
- To co-organize consultations and collaborative workshops, seminars and training programs to promote dialogue, knowledge exchange and enhance capacity of multi stakeholders involved in ecosystem restoration.



NOW, THEREFORE, the Parties hereby record the terms on which they are desirous to provide the expertise, learnings, insights and models of replication in relation to the collaboration as follows:

3. Proposed activities under the MoU

This Non-Financial Memorandum of Understanding (MoU) between IIHMR University, Jaipur and FES establishes a comprehensive framework for collaborative action in the following areas:

A. Research and Academic Collaboration with Workshops & Training Programs

- Jointly develop research proposals on commons, ecological health, rangelands, livelihoods and climate resilience & Co-author research papers.
- Co-Organize joint academic events, state workshops on ecological health and ecosystem services.
- Co-design and deliver customized training modules for students, practitioners and government stakeholders on: Climate-resilient livelihoods, Natural resource management

B. Student Engagement and Development

- Provide internship opportunities, exposure visits for students on aspects such as rural development, climate resilience and commons governance.
- IIHMR faculty and scholars would design collaborative research and guide student internships to enable better research outputs and publications with FES.

C. Knowledge Products, Policy Engagement & Institutional Capacity Building

- Jointly develop policy briefs, concept notes, case studies on commons, and ecological restoration.
- Support state-level dialogue and consultations with government departments and missions (e.g., Panchayati Raj, Rural Development, Forest, Rajeevika, Agriculture, Livestock, etc).
- Guest lectures for students by FES practitioners at IIHMR University.

D. Governance and Coordination

- Nomination of a nodal person from both institutions for coordination.
- Annual review meeting to plan joint activities and assess progress under the MoU..

4. Expected Outcomes

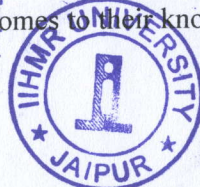
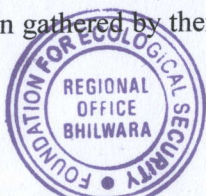
- At least 2 joint research outputs / publications annually
- Organise at least 2 state-level dialogues and consultations with government departments and missions (e.g., Panchayati Raj, Rural Development, Forest, Rajeevika, Agriculture, Livestock, etc)
- Enhanced capacities of students, practitioners and field staff
- Practitioner-academic linkages

5. Financial Arrangements

This MoU will not give rise to any financial obligation by one Party to the other. Each Party will bear its own costs and expenses in the implementation of this MoU.

6. Confidentiality

Each of the Parties shall maintain utmost confidentiality, regarding the contents of this MoU, and no Party shall use or disclose any confidential information of the other Party for any other purpose. All the parties shall acknowledge its own and the partner's IPRs, and shall not disclose to any other party except its employees on need-to-know basis but shall be bound to disclose if needed, by operation of law or by judicial authorities. The first Party shall endeavour and insist on its student/ Researcher/ scholar to maintain strict confidentiality of all information gathered by them or comes to their knowledge while at the premises of the



organization. Both parties will share any issue of concern with each other hindering the implementation and also expectations from each other.

The Parties here to have caused this MoU to be signed on their respective behalf by their duly authorized officials at the place and on the date first herein above written.

Force Majeure

Both parties shall not be responsible for any failure to perform to unforeseen circumstances or to causes beyond their reasonable control, including but not limited to act of nature, war, riot, embargoes, acts of civil or military authorities, fire, floods, accidents, terrorist activates, strikes or shortages of transportation, facilities, fuel, energy, labor or materials. In the event of any such aspect being beyond the control of participating agencies, appropriate strategies would be worked out to compensate the activities/ schedules accordingly.

Liability

IIHMR University, Jaipur and FES, shall be solely liable for any damages/claims against it in connection with the exercise of the objectives of this MoU hereunder, unless agreed upon otherwise by both the parties. Liability for specific activities jointly undertaken by parties shall be referred to in the specific agreements executed.

Duration

The MoU would be effective for a three year from the date of its execution (i.e., signing by both parties). It may be extended after the expiry of three years and on such terms and conditions as may be mutually agreed upon. This Agreement will remain valid and in force until the date that is three years from the date of execution unless either party provide the other with written notice of non-renewal at least thirty (30) days prior to the completion of the validity.

Relationship

This MoU is on a principal-to-principal basis among the parties hereto. Nothing herein shall be deemed to create any association, partnership, joint venture or relationship of principal and agent or master and servant or employer and employee between the parties hereto or any affiliates thereof or to provide either party with the right, power, or authority, whether express or implied to create any such duty or obligation on behalf of the other party.

Termination

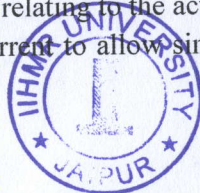
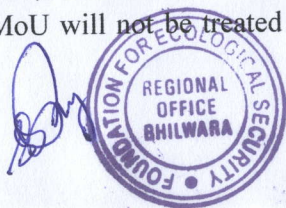
Either party may terminate this MoU, without prejudice to any other remedy for any breach of MoU, by written notice for a period of 30 days.

Amendments

Any revision, supplement, amendment, modification or clarification agreed to between the Parties shall be valid or binding unless set forth be in writing and shall come into force on such date as determined by the Parties and shall form part of this MoU.

Conflict of Interest

Both Parties warrant that this MoU is not likely to have any conflict of interest with any of their organizational, financial, contractual, or other interests relating to the activities under this MoU. Both parties also agree that this MoU will not be treated as a deterrent to allow similar activities or collaboration with other organizations.



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Resolution of Disputes

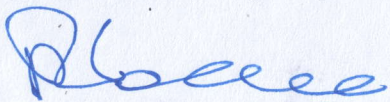
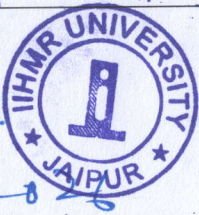
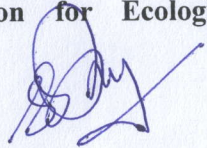
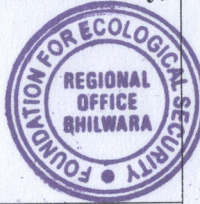
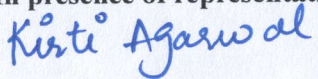
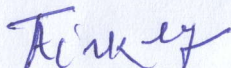
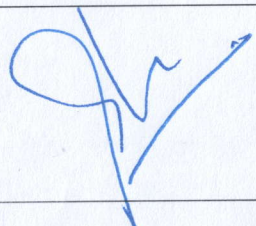
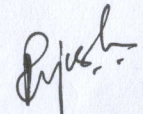
Any dispute arising between parties to this MoU will be put forward before an Arbitrator who will be appointed after consulting both parties.

WITNESS WHEREOF the parties hereto have caused these presents to be executed by their duly authorized officials on the day, month and year first above written.

Counterparts

This MoU may be executed in counterparts, each of which shall be deemed and original, but all of which together shall constitute one and same MoU.

WITNESS WHEREOF the parties hereto have caused these presents to be executed by their duly authorized officials on the day, month and year first above written.

For IIHMR University, Jaipur  Dr. P.R. Sodani President, IIHMR University, Jaipur 20/2/2026 	For Foundation for Ecological Security, Rajasthan  Shantanu Sinha Roy State Head, FES Rajasthan 
In presence of representative of IIHMR University  Kirti Agarwal Name and Signature	In presence of representative of FES  ALKA TIRKEY Name and Signature
Name and Signature 	Name and Signature  RAJESH TETE